বিশ্বভারতী <mark>विश्वभारती</mark> Visva-Bharati



NOTIFICATION

This is for information of all concerned that the Hon'ble Vice-Chancellor has been pleased to constitute a committee comprising of the following members for publication of Decade Mission 2035 of Visva-Bharati: A roadmap for Academic, Research, Self-reliance and Rural Re-construction:

1.	Dr. Sanjoy Ghosh, Joint Registrar (A & R)	-Chairperson
2.	Prof. Sudeb Pratim Basu, Deptt. of English	-Member
3.	Prof. Souvik Ghosh, Deptt. of Agril. Extension	-Member
4.	Prof. Goutam Mondal, Deptt. of Horticulture	-Member
5.	Prof. Goutam Brahmachari, Deptt. of Chemistry	-Member
6.	Prof. Avijit Banerjee, Deptt. of Chinese	-Member
7.	Dr. Surjya Kr. Saikia, Deptt. of Zoology	-Member
8.	Dr. Subhashree Sanyal, Deptt. of Social Work	-Member
9.	Dr. Amartya Mukhopadhyay Deptt. of RSDD	-Member
10.	Dr. Kallol Chatterjee. Deptt. of PESS	-Member
11.	Dr. Prosenjit Saha, Deptt. of Education(Vidya-Bh)	-Member
12.	Dr. Vishwanath Sundar, Deptt. of PESS	-Member
13.	Dr. Atig Ghosh, Deptt. of History	-Member
14.	Shri Surojit Sen, Patha-Bhavana	-Member
15.	Dr. Arup Bhattacharya, Siksha-Satra	-Member
16.	Dr. Nimai Chand Saha, Librarian	-Member Convener

The Committee is requested to work as per the Terms of Reference attached.

Memo No. REG/Notify/ 219 / 2025-26

Date: 15th August, 2025

Registrar (Acting) Visva-Bharati

> कुलसचिव (कार्यवाहक) विश्वभारती Registrar (Acting) Visva-Bharati

Copy to:

1. Chairperson, Convener and all Members of the Committee

- 2. All Directors/Principals of the Bhavanas/Vibhagas, VB
- 3. All Heads of the Departments/Centres/Units/ Sadana, VB
- 4. All Joint Registrars/Deputy Registrars/Assistant Registrars, VB
- 5. C.S. to Vice-Chancellor, VB
- 6. P.A. to Registrar, VB
- 7. University Webmaster with a request to upload in the University Website

Terms of Reference (ToR)

Visva-Bharati Decade Mission 2035

The dynamic landscape of higher education requires universities to adopt forward-looking strategies to remain relevant, competitive, impactful and upholding its tradition. To this end, Visva-Bharati is establishing a **Decade Mission 2035** committee to develop a comprehensive and strategic vision policy as a higher educational institution.

Purpose

- Define the long-term aspirations of the university.
- Provide strategic direction for academic, research, innovation, infrastructure, and community engagement.
- Align with national and international standards and best practices in higher education.
- Serve as a guiding document for policy development, strategic planning, and decision-making.

Objectives

- Assess the current status, strengths, challenges, and opportunities of the university.
- Conduct stakeholder consultations, including faculty, students, alumni, industry, and government representatives.
- Benchmark the university's vision against global best practices and peer institutions.
- Propose a clear, realistic, and inspiring vision statement.
- Recommend strategic goals and key thematic focus areas.

Thematic Area of Focus of the University

- Yoga and Indian Knowledge System
- Digitization and e-Governance
- PPP of Hospital
- Green Initiative
- Rural Reconstruction- Adoption of more than 100 villages
- Develop Strategies for National and International MoU
- Chair Professor and Professor of Practice
- Alumni Fund
- Hostel and Common Facilities
- University Laboratory Upgradations through NABL
- Heritage Site- Linkage with heritage tourism, heritage walk
 - Development of World Class Studio
 - Academic and Research linkages with other central universities
 - Placement and Employability

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कुलसचिव (कार्यवाहक) विश्वभारती

Registrar (Acting) Visva-Bharati

Scope of Work

- Review existing institutional policies and strategic documents.
- Analyze national education policies, such as the National Education Policy (NEP) and ITEP etc
- Prepare pictorial design, flowchart, bullet points and block diagrams depicting the vision and policy.
- Draft and finalize the Vision Policy Document, incorporating feedback from internal and external stakeholders.
- Submit the final document to the appropriate university authorities for approval.

Roles and Responsibilities

- Chairperson: Provide overall leadership, ensure quality and progress.
- Convener: Convene meetings Manage documentation, communications, and scheduling.
- Members: Participate in discussions, contribute ideas, engage stakeholders, and review drafts.

Reporting and Deliverables

- Interim Report(s): Updates on progress and preliminary findings.
- Final Deliverable: Vision Policy Document with:
 - Vision and mission statements
 - Strategic focus areas and goals
 - o Implementation roadmap
 - o Summary of stakeholder inputs
 - Publication of Policy Document

Meetings: The committee shall meet at regular intervals (at least once a month or as needed). Additional committee meetings may be held for specialized areas.

Review and Approval: The Vision Policy Document for the next 10 years (Vision Visva-Bharati 2035), once finalized, will be submitted to the Vice Chancellor for discussion and formal adoption.

कुलसचिव (कार्यवाहक) विश्वभारती Registrar (Acting)

Visva-Bharati